





**1** Context and challenges



**2** Overview of Faster Payments



3 Strategic Implications

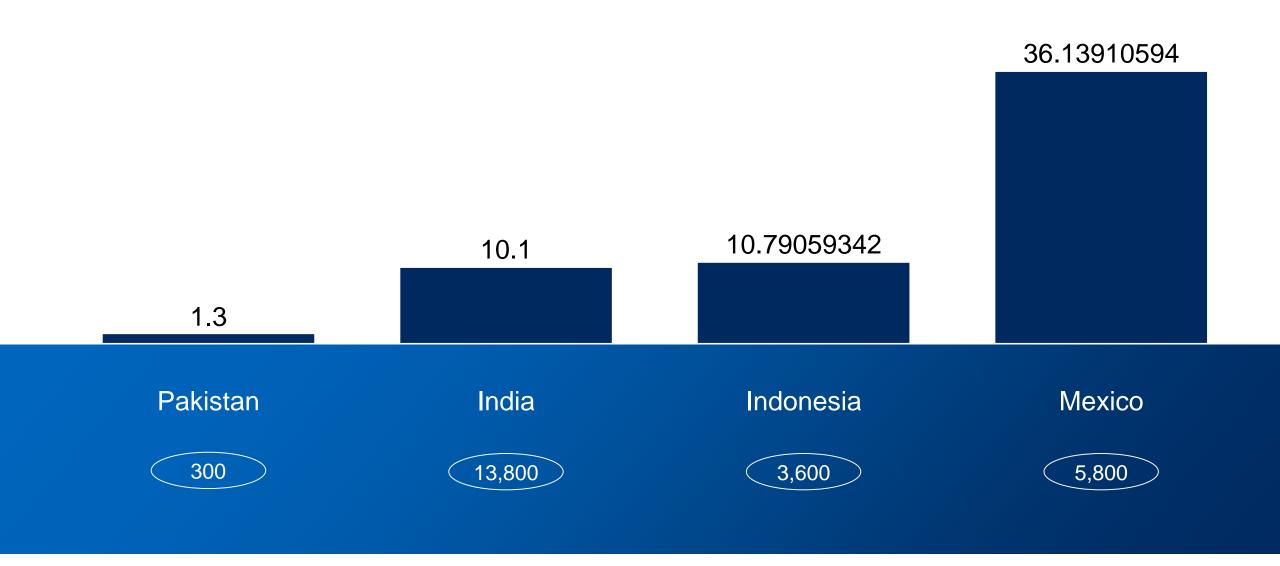


4 Key asks and next steps

#### There is significant opportunity to drive digital payments in Pakistan

**x** # of electronic transactions (m)

Electronic transactions per person in 2018, #



### There are several challenges driving reliance on cash in Pakistan

Challenge	Impact on ecosystem
Insufficient investment in digital infrastructure	General inertia to move away from cards and cheques
Regulatory and policy challenges in reducing cash	Difficulty in introducing digital processes at scale
Limited sector wide investment in public awareness	Low digital payment penetration (0.2% vs 2-7% in peers)
Limited interoperability at a retail level	Few non-cash options for merchant payments
High cost and poor experience to end user	Cash becomes natural means for payment
Cost and time intensive onboarding of new payments providers	Limited participation of innovative non-banking payment providers

Faster Payments provides a solution to current challenges

Debit and credit within less than 5 seconds for end users

Complete interoperability (accounts, wallets, branchless banking)

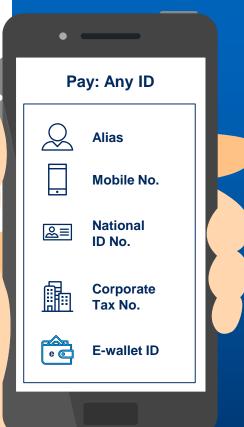
Ease of use (payments made using phone numbers/emails)

Low to no transaction costs for end users

Easy and cost-effective participant onboarding

New products to digitize virtually all payments

Security, data protection and authentication



#### Faster Payments design leveraged various sources of insight



## **END-USER FOCUS GROUPS**

for priority use-cases





#### GLOBAL BENCHMARKS

of best practice faster payment systems















with domestic and global payment experts





BILL & MELINDA GATES foundation

McKinsey & Company



Initial discussions with key stakeholders



UK



Faster Payments

USA



**Real-time Payments System** 

**Singapore** 



**FAST** 

**Australia** 



**New Payments Platform** 

China



**Interbank Banking Payment System** 

India



**UPI/Immediate Payment Service** 

Over 20 countries have implemented a real time payment system

**Cutting edge digital payment infrastructure** 

**Sector wide interoperability** 

Low to no-cost transactions

Instant transfers

**API** based connectivity

Simple payment methods

**Complimentary regulations & policies** 

SOURCE: McKinsey, Press search

# Globally, countries are adopting Faster Payments to drive payment digitization (2/2)



UK		Faster Payments
Turkey		Retail Payment System
Mexico	(3)	Interbank electronic payment system, SPEI
Sri Lanka		LankaPay
Brazil		Fund transfer system
USA		Real-time payments system
Kenya		PesaLink
Norway	#	Realtime 24/7 (Nets RT)
Sweden		Payments in Real Time - BIR
India		UPI/Immediate Payment Service
China		Interbank Banking Payment System
Thailand		Prompt Pay
South Africa		Real Time Clearing
Australia		New Payments Platform
Singapore		FAST
Korea		Interbank Home/Firm Banking Network
Bahrain		Fawri+
Indonesia		National Payment Gateway

#### Case studies of Faster Payment Impact

135%



#### **Thailand**

increase in electronic transfers within two months of launch by Kasikorn bank in 2017

60%



#### **Thailand**

increase in acquired merchants 2018 due to cheaper payment forms

16%



#### India

Reduction in cheques processed within 3 years of launch of UPI

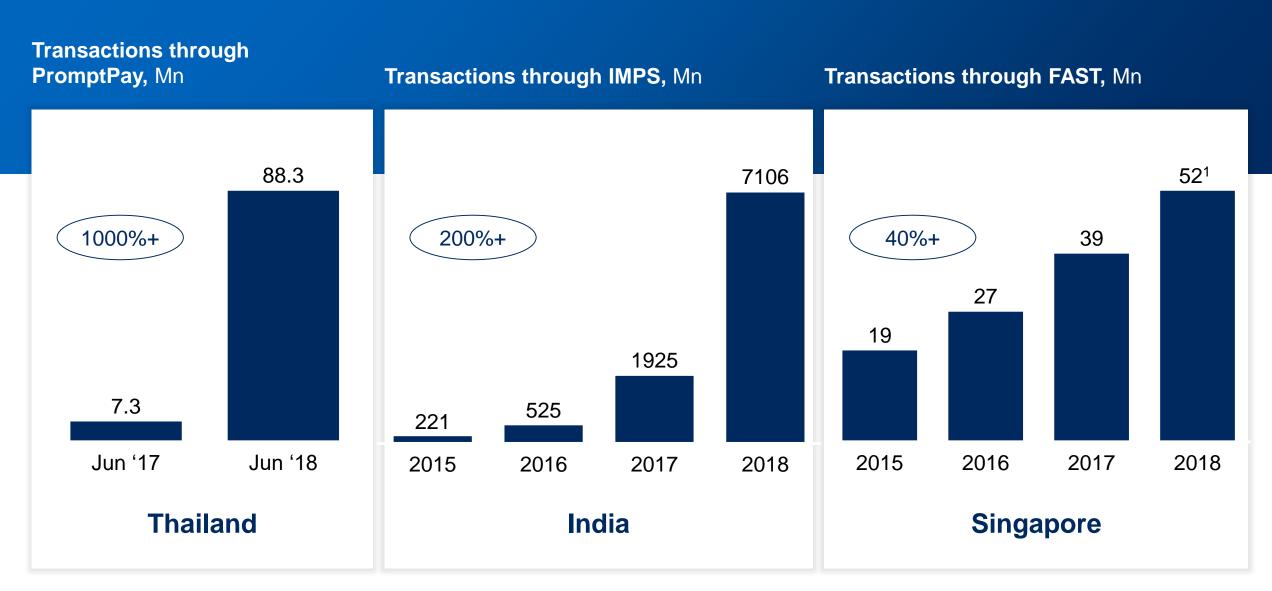




Transactions processed through Pingit (account aggregator)

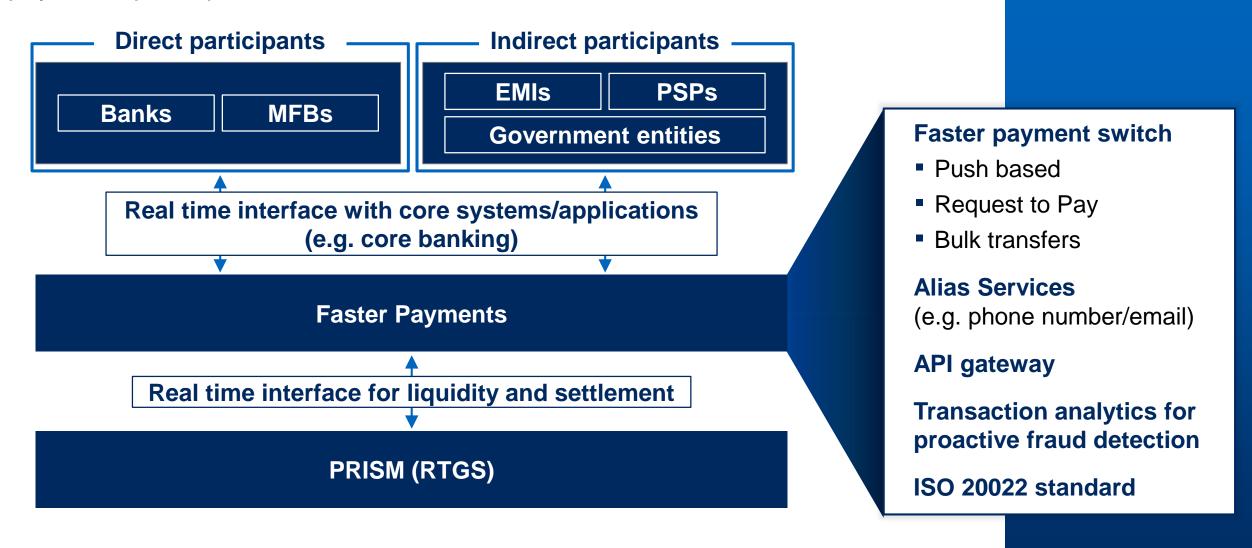
SOURCE: Forbes, Press search, BOT, team analysis

<sup>1</sup> Share of money supply deposited with banks increased by 4 p.p. from 86% in 2011 to 90% in 2016 in India. 4% of India's money supply in 2016 is \$80Bn converted @104.7 rupees per dollar 2 GBP 2bn worth of transactions in 4 years converted at 140.8 rupees per GBP

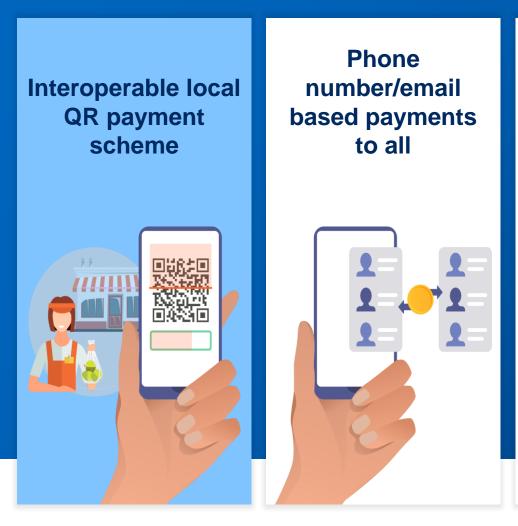


<sup>1</sup> Transaction volume in the first half of 2018 is doubled for the complete year

Faster Payments will provide the infrastructure for digital payments across all payments participants



Banks should be able to debit/credit customer accounts in less than 5 seconds



**Payments** directly through widely used non banking apps 



Direct to account

**Emergence** of super integrators



Alias (e.g. phone number/email) will be used to make the payment

Example payment use cases (non-exhaustive)		VALUE p.a. (PKR tr)
P2X	a Merchant payments (goods/services)	~20
	b P2P incl. domestic remittances	~3
	c National Savings scheme	~1
B2X	d Private sector salaries and wages	~15
	e SME invoice payments <sup>1</sup>	~6
	f Tax payments	~3
	g Dividends	~0.5
G2X	h Federal government salaries and pensions	~0.5
	i Provincial government salaries and pensions	~1
	j Gov supplier payments (services and goods)	~1
	k Welfare payments <sup>2</sup>	<0.1

<sup>1</sup> Excl. large value corporate payments; 2 BISP

#### How could the industry evolve with Faster Payments



New opportunities for fast movers and disruption of existing revenue streams



Digital innovation and investment essential to survival



Enhanced end-user experience driving choice of digital payments providers



**Emergence and dominance of non-banking digital payments providers** 



**Decline in operational cost of transactions** 



Reduction in barriers to entry/exit



Increased choices and power for customers

